



## **Presentation to American Association for Budget and Program Analysis Transparency in Massachusetts State Government**

Jeffrey A. Simon, Director  
Massachusetts Recovery & Reinvestment Office  
November 16, 2011

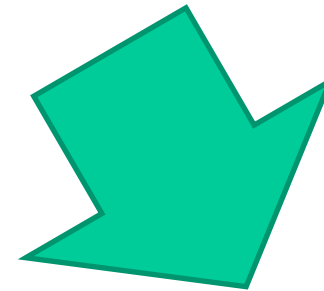


## Two independent activity streams

### Transparency



Legislature - 2010



Massachusetts Recovery  
and Reinvestment Office



## Legislature

- All government entities
  - Executive
  - Legislative
  - Judiciary
  - Independent
- All awards
- Searchable
- Annual revenues
  - Earnings
  - Fees
  - Leases
  - Federal Grants



## Legislature (cont.)

- All audits & reports
- 10 year timeframe
- Dynamic – real time
- Aggregated
  
- Website demo     [www.mass.gov](http://www.mass.gov)



## Recovery Act

### Required

- Prime recipient, subrecipients
- Full Time Equivalents – Created/Retained
- Project/program descriptions
- Amount obligated
- Amount spent

### Governor

- Demographic
- Public/private



## Recovery Website

- Initial efforts – press questions
- Focused on reporting
- Focused on numbers
- “Let’s try brown”
- New focus on people
  
- Website demo    [www.mass.gov/recovery](http://www.mass.gov/recovery)



## Massachusetts Open Checkbook

- Initiative of the Governor and Treasurer
- Builds on Recovery
- Start with FY2010
- Work with advocacy groups
- Go live – November 30
- Building block for new Transparency website



# Massachusetts Recovery & Reinvestment Office

Massachusetts Open Checkbook - Windows Internet Explorer provided by Administration and Finance

http://transtestweb1.itd.state.ma.us/analytics/saw.dll?Dashboard&portalPath=%2fshared%2fTransparency%2f\_portal%2fHome

Massachusetts Open Checkbook

Home | Payments | Payroll & Pensions

## Welcome to Massachusetts Open Checkbook

Governor Deval Patrick and Treasurer Steven Grossman believe transparency in government is critical to earning the trust of the people it serves. As a result, the Massachusetts Open Checkbook was created to show citizens how their money is being spent.

The searchable spending information is updated daily, so please check back frequently for the latest information.

### View All State Spending

Browse and search through all of the state spending information. Click on the images below to look for spending information for a particular payee which received the payment, the departments which made the payments, and the categories of spending for which the payment was made.

**Payees**  
REVIEW BY PAYEE

**Departments**  
REVIEW BY DEPARTMENT

**Categories**  
REVIEW BY SPENDING CATEGORY

### Additional Spending Detail

Click on the images below to view additional detailed information for particular categories of spending.

**Employees**  
REVIEW EMPLOYEE PAYROLL

**Retirees**  
REVIEW RETIREE PENSIONS

Done

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# Massachusetts Recovery & Reinvestment Office

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Massachusetts Open Checkbook

Payments Home Payments Payroll & Pensions

Home Search Vendors View Vendors By Spending Category View Vendors By Department Contact Us Site Tips

## Search for Vendors

Hide Search Criteria Advanced Search

Search By

Enter ONE or more search terms to refine results

Vendor Name (any part of the name) Fiscal Year

2012 GO Clear All

Vendors Matching Search Criteria

Click on to see additional detail. Click on Name to see full detail.

Data as of: 11/04/2011

Data filtered by Fiscal Year

Vendor Name	Amount Spent
. KRISHNABAI	\$25
10-24 SCHOOL STREET ASSOCIATES,LLC	\$43,328
100 ERDMAN WAY LLC	\$60,136
105 WILLIAM ST REALTY TRUST	\$21,900
11 BEACON LLC	\$35,415
110 PETERBOROUGH LIMITED PARTNERSHIP	\$197,012
1199SEIU TRAINING & UPGRADING FUND	\$4,321
1221 MAIN ST ASSOCIATES	\$37,563
135 BENTON DR. OPERATING CO LLC,REDSTONE REHAB & NURSING CTR	\$4,019,660
137 NICHOLS STREET INC,DBA VICTORIA HAVEN	\$472,941
140 PRESOTT STREET OPERATIONS, LLC	\$1,318,227
140 WEBB STREET INC	\$694,851
146 SUPPLY CENTER INC,RTE 146	\$55,355
1530 RIVER STREET REALTY LLP,C/O JAMES OSULLIVAN	\$187,500
1561 COLD SPRING RD OPERATING CO LLC,SWEET BROOK REHAB & NRS CTR	\$1,776,379
1561 COLD SPRING RD OPERATING CO LLC,SWEET BROOK REHAB & NRS CTR	\$892,325
16 PLEASANT STIN C	\$607,717
178 LOWELL ST OPRTG CO LLC	\$2,398,851
180 MAIN STREET MASTER TENANT LLC	\$172,647
1801 TURNPIKE STREET OPERATIONS LLC	\$2,007,216
184 MAIN LLC	\$1,101,328

Click on to see additional detail.  
Click on Name to see full detail.

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# Massachusetts Recovery & Reinvestment Office

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 http://transtestweb1.itd.state.ma.us/analytics/saw.dll?Dashboard

Massachusetts Open Checkbook

Vendor Information

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## Vendor Details

Refine Data Payment Details

135 BENTON DR OPERATING CO LLC, REDSTONE REHAB & NURSING CTR  
 Headquartered in: E LONGMEADOW, MA *Data as of: 11/04/2011*

**Vendors Reporting by Spending Category**

Click on the symbol in the table to see individual payments for the particular Spending Category and further Spending Details.

Spending Category - Payment Date	Payment Line Amount
+ Human and Social Services	\$4,019,659.77
<b>Grand Total</b>	<b>\$4,019,659.77</b>

Budget Fiscal Year is equal to **2012**  
 and Payee Name, Alias (Display) is equal to / is in **135 BENTON DR OPERATING CO LLC, REDSTONE REHAB & NURSING CTR**

[View and download data](#)

**Vendor Spending Analysis**

Select a chart to view from the list

Spending by Department

Department of Elder Affairs  
 Exec Office of Health & Human Services

Budget Fiscal Year is equal to **2012**  
 and Payee Name, Alias (Display) is equal to / is in **135 BENTON DR OPERATING CO LLC, REDSTONE REHAB & NURSING CTR**

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# Massachusetts Recovery & Reinvestment Office

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Massachusetts Open Checkbook

Vendor Information

Home | Payments | Payroll & Pensions

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## Vendor Details

Refine Data | Payment Details

**135 BENTON DR OPERATING CO LLC, REDSTONE REHAB & NURSING CTR**  
 Headquartered in: FLORENCE, MA Data as of: 11/04/2011

### Vendors Reporting by Spending Category

Click on the [icon] symbol in the table to see individual payments for the particular Spending Category and further Spending Details.

Spending Category - Payment Date	Payment Line Amount
Human and Social Services	\$4,019,659.77
Medicaid (R:10)	\$4,019,659.77
7/11/2011	\$813,832.18
7/18/2011	\$2,681.92
7/25/2011	\$694,373.15
8/1/2011	\$27,938.03
8/8/2011	\$29,668.62
8/15/2011	\$44,400.59
8/22/2011	\$695,994.25
8/29/2011	\$88,735.19
9/6/2011	\$49,853.29
9/12/2011	\$11,745.30
9/19/2011	\$4,895.57
9/26/2011	\$723,295.52
10/11/2011	\$25,930.85
10/17/2011	\$16,626.70
10/24/2011	\$714,671.84
10/31/2011	\$16,991.84
11/7/2011	\$58,024.93
<b>Grand Total</b>	<b>\$4,019,659.77</b>

Budget Fiscal Year is equal to **2012**  
 and Payee Name, Alias (Display) is equal to / is in **135 BENTON DR OPERATING CO LLC, REDSTONE REHAB & NURSING CTR**

[View and download data](#)

### Vendor Spending Analysis

Select a chart to view from the list

Spending by Department

Series: Exec Office of Health & Human Services Group: Value: \$1,059,708.17

Legend:  
 ■ Department of Elder Affairs  
 ■ Exec Office of Health & Human Services

Budget Fiscal Year is equal to **2012**  
 and Payee Name, Alias (Display) is equal to / is in **135 BENTON DR OPERATING CO LLC, REDSTONE REHAB & NURSING CTR**

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## Vendor Payment Details

Refine Data Vendor Details

135 BENTON DR OPERATING CO LLC, REDSTONE REHAB & NURSING CTR Payment On 08/08/2011  
 Headquartered in: F LONGMEADOW, MA Data as of: 11/04/2011

Date is equal to / is in 2011-08-08  
 and Payee Name, Alias (Display) is equal to / is in 135 BENTON DR OPERATING CO LLC, REDSTONE REHAB & NURSING CTR

### Vendor Spending Analysis

Listed below are details regarding who made the payments, what the payments were for, and how they were funded. Hover over select information to find more detail. Click on Department and Account information to pull up related information.

Payment Date	Department Name	Spending Sub Category	Fund Name	Funding Type	Account Name	Amount Spent
8/8/2011	Department of Elder Affairs	Medicaid (R.10)	General Fund	Budgetary	MassHealth - Senior Care Plans	\$15,377.51
8/8/2011	Exec Office of Health & Human Services	Medicaid (R.10)	General Fund	Budgetary	INDEMNITY/THIRD PARTY LIABILITY PLAN	\$9,297.61
8/8/2011	Exec Office of Health & Human Services	Medicaid (R.10)	General Fund	Budgetary	COMMONHEALTH SUPPLEMENTAL CARE FOR	\$4,993.50
<b>Grand Total</b>						<b>\$29,668.62</b>

Date is equal to / is in 2011-08-08  
 and Budget Fiscal Year is equal to 2012  
 and Object Code Name New is equal to / is in Medicaid  
 and Date is equal to / is in 2011-08-08  
 and Payee Name, Alias (Display) is equal to / is in 135 BENTON DR OPERATING CO LLC, REDSTONE REHAB & NURSING CTR  
 and Payee Name, Alias (Display) is equal to / is in 135 BENTON DR OPERATING CO LLC, REDSTONE REHAB & NURSING CTR

[View and download data](#)

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Massachusetts Open Checkbook

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## View Vendors by Spending Category

Refine Data

Vendors Reported by Spending Category

Click on the in the table to see a breakdown of Categories and Recipients within the Category. Data as of: 11/04/2011

Data filtered by Fiscal Year

Spending Category: Highway and Building Projects

Spending Category - Vendor	Amount Spent
+ Administrative Expenses	\$55,995,191
+ Consultant Services	\$30,628,804
+ Equipment Lease and Purchase	\$29,035,571
+ Facility and Operational Costs	\$176,852,987
+ Fiduciary Payments	\$71,887,452
+ Grants and Subsidies	\$2,188,859,454
- Highway and Building Projects	\$436,880,651
+ Land Acquisition and Eminent Domain (N19)	\$6,507,026
+ Reimbursement for Travel/Other Expense Infrs Projects (N98)	\$3,544
+ State Park & Recreation Facilities Construction (N41)	\$6,125,310
+ Major New Building/Vertical Structure Construction (N15)	\$13,588
+ Highway Horizontal/Lateral Maintenance & Improvements (N22)	\$1,430,704
+ Highway/Lateral Structure Planning/Engineering (N13)	\$26,073,485
+ Hazardous Waste Removal Services (N14)	\$609,313
+ Highway Horizontal/Lateral Construction (N21)	\$812,576
+ Highway Horizontal/Lateral Construction (N21)	\$278,133,686
+ Highway Horizontal/Lateral Maintenance Materials (N23)	\$1,576,354
+ Manage of Commonwealth owned Rail Rd Right of Way (N26)	\$122,773
+ Testing Firms (N12)	\$907,719
+ Lawn and Grounds Equipment Maintenance and Repair (N60)	\$34,612
+ Facility Infrastructure Maintenance & Repair Tools & Supple (N52)	\$4,117,295
+ Non-Major Facility Infrastructure Maintenance and Repair (N50)	\$6,652,471
+ Major Constr, Renovation, Blding Alteration & Land Imprvmnts (N16)	\$71,053,112
+ Late Payment Interest on Eminent Domain Taking (N96)	\$1,832
+ Rental or Lease of Facility Infrastructure Mainte (N63)	\$13,852

Amount Spent

Series: Highway/Lateral Structure Planning/Engineering  
Group: Amount Spent  
Value: \$26,073,485

Appra... Attor... Clean... Engin... Exter... Facilit... Garde...  
Hazar... Highw... Highw... Highw... Highw... Initial... Land...  
Late P... Late P... Lawn... Lawn... Major... Major... Major...  
Mans... Non... Non... Other... Payme... Prope... Reimb...  
Reloc... Rental... Snow... State... TELP L... Testn... Trans...

Rows 1 - 25

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## View Vendors by Spending Category

Refine Data

Vendors Reported by Spending Category

Click on the [icon] in the table to see a breakdown of Categories and Recipients within the Category. Data as of: 11/04/2011

Data filtered by Fiscal Year

Spending Category: Highway and Building Projects

Spending Category - Vendor	Amount Spent
Administrative Expenses	\$55,995,191
Indirect Cost Chargeback for Campus Based Funds (E80)	\$17,375
Reimbursement for Travel and Other Expenses for Board Member (E98)	\$18,427
Office & Administrative Supplies (E01)	\$1,898,889
Advertising Expenses (E13)	\$1,347,233
Printing Expenses & Supplies (E02)	\$6,387,922
ALDEN GALLERIES INC	\$151
AMERICAN DUPLICATION SUPPLY, INC.,SUPERDUPS	\$1,172
AMERICAN PSYCHOLOGICAL ASSOC	\$485
ANTHONY J IRVING	\$200
ARTCRAFT CO INC,NO ATTLEBORO INDUST PK	\$441
ARVEST PRESS INC	\$9,032
BAY STATE ENVELOPE INC	\$92,562
BEN FRANKLIN SMITH	\$223
BFS BUSINESS PRINTING INC,PRINTER INC	\$441
BLAKE PRESS INC	\$1,905
BLUE HILL PRESS INC	\$170
BOSTON MAILING COMPANY INC	\$1,429
BRADFORD & BIGELOW INC	\$18,000
BRIGGS CORP	\$330
BRISTOL CTY BLUE PRINT CO	\$767
BROMFIELD CAMARA CO INC	\$7,343
BSC SUPPLY LLC	\$3,198
CABELAS PROMOTIONS INC	\$334
CAM OFFICE SERVICES INC	\$290,225

Amount Spent

Legend for Amount Spent:

- Appra... Attor... Clean... Engin... Exter... Facilit... Garde...
- Hazar... Highw... Highw... Highw... Highw... Initial... Land...
- Late P... Late P... Lawn... Lawn... Major... Major... Major...
- Mans... Non... Non... Other... Payme... Prope... Reimb...
- Reloc... Rental... Snow... State... TELP L... Testin... Trans...

Export

Budget Fiscal Year is equal to 2012

Rows 1 - 25

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# Massachusetts Recovery & Reinvestment Office

Massachusetts Open Checkbook - Windows Internet Explorer provided by Administration and Finance

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Massachusetts Open Checkbook

Payments Home Payments Payroll & Pensions

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## Advanced Vendor Search

Hide Search Criteria Basic Search

Search By

Enter ONE or more search terms to refine results

Vendor Name (any part of name) Payment Date (MM/DD/YYYY) Spending \$ Fiscal Year Statewide Contract #

Government Area Spending Category Funding Type Account Name State Headquartered In

Department Spending Sub Category Fund Name Account Number Town Headquartered In

GO Clear All

Vendors Matching Search Criteria

Click on ⓘ to see additional detail. Click on Name to see full detail.

Data as of: 11/04/2011

Data filtered by Fiscal Year

Vendor Name	Amount Spent
.. KRISHNABAI ⓘ	\$25
10-24 SCHOOL STREET ASSOCIATES,LLC ⓘ	\$43,328
100 ERDMAN WAY LLC ⓘ	\$60,136
105 WILLIAM ST REALTY TRUST ⓘ	\$21,900
11 BEACON LLC ⓘ	\$35,415
110 PETERBOROUGH LIMITED PARTNERSHIP ⓘ	\$197,012
1199SEIU TRAINING & UPGRAIDING FUND ⓘ	\$4,321
1221 MAIN ST ASSOCIATES ⓘ	\$37,563
135 BENTON DR OPERATING CO LLC,REDSTONE REHAB & NURSING CTR ⓘ	\$4,019,660
137 NICHOLS STREET INC, DBA VICTORIA HAVEN ⓘ	\$472,941
140 PRESCOTT STREET OPERATIONS, LLC ⓘ	\$1,318,227
140 WEBB STREET INC ⓘ	\$694,851
146 SUPPLY CENTER INC, RTE 146 ⓘ	\$55,355
1530 RIVER STREET REALTY LLP, C/O JAMES OSULLIVAN ⓘ	\$187,500
1561 COLD SPRING RD OPERATING CO LLC, SWEET BROOK REHAB & NRS CTR ⓘ	\$1,776,379
1561 COLD SPRING RD OPERATING CO LLC, SWEET BROOK REHAB & NRS CTR ⓘ	\$892,325

Click on ⓘ to see additional detail.  
Click on Name to see full detail.

Done

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# Massachusetts Recovery & Reinvestment Office

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http://transtestweb1.itd.state.ma.us/analytics/saw.dll?Dashboard&PortalPath=%2Fshared%2FTransparency%2F\_portal%2FPayroll%20%26%20Pensions&page=Payroll

Massachusetts Open Checkbook

Payroll & Pensions

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## Search Payroll by Employee

Hide Search Criteria

Search By

Enter ONE or more search terms to refine results.

Calendar Year: 2010;2011 | Employee Name (any part of the name): | Job Title (any part of the title): | Government Area: | Department: | GO | Clear All

Payroll by Employee

Listed below are details regarding the employee who got paid, their corresponding title, department, and current salary, along with their earnings. *Data as of: 11/03/2011*

Data filtered by Calendar Year

Employee Name (Last, First)	Job Title	Department	Calendar Year	Earnings	Current Salary
Aaker, Elizabeth A	Research Project Director	University of Massachusetts	2010	\$48,222	
Aaker, Elizabeth A	Research Project Director	University of Massachusetts	2011	\$39,545	\$48,960
Aakki, Fahd	Typist I	Department of Mental Health	2010	\$2,682	
Aalerud, Alan D	Clerical Services	University of Massachusetts	2010	\$4,052	
Aalerud, Alan D	Security Services	University of Massachusetts	2011	\$6,367	\$13,520
Aalpoel, Susan	Management Consultants	Operational Services Division	2010	\$10,339	
Aalpoel, Susan	Management Consultants	Operational Services Division	2011	\$35,539	\$54,600
Aaron, Cheryl P.	Asst Dir Athletics/Sr Winn Adm	University of Massachusetts	2010	\$55,551	
Aaron, Cheryl P.	Asst Dir Athletics/Sr Winn Adm	University of Massachusetts	2011	\$45,779	\$58,004
AARON, JAMES THOMAS	National Guard	Military Division	2010	\$113	
AARON, JAMES THOMAS	National Guard	Military Division	2011	\$574	\$1,040
Aaronian, Daisy A	Adjunct Faculty	University of Massachusetts	2011	\$2,333	\$20,222
Aarons, Christie L.	Court Reporter	Trial Court	2010	\$64,753	
Aarons, Christie L.	Court Reporter	Trial Court	2011	\$64,329	\$73,284
Aase, Karen S	Rehabilitation Counselor (A/B)	Mass Commission for the Blind	2010	\$51,200	
Aase, Karen S	Rehabilitation Counselor (A/B)	Mass Commission for the Blind	2011	\$43,217	\$54,314
Abadesso, Rosaria Da Conceicao	Facility Service Worker II	Department of Mental Health	2010	\$23,129	
Abah, Kristine A	Developmental Services Wirk II	Department of Developmental Services	2010	\$30,737	
Abah, Kristine A	Developmental Services Wirk II	Department of Developmental Services	2011	\$23,926	\$30,726
Abaid, Robert A.	Case Specialist (Gr 7-10)	Trial Court	2010	\$36,027	
Abaid, Robert A.	Case Specialist (Gr 7-10)	Trial Court	2011	\$40,305	\$44,677
Abair, Karen L	Social Worker (C)	Department of Children and Families	2010	\$57,296	
Abair, Karen L	Social Worker (C)	Department of Children and Families	2011	\$57,037	\$61,254
Abeny, Stephen	First Justice	Trial Court	2010	\$127,699	
Abeny, Stephen	First Justice	Trial Court	2011	\$104,254	\$129,694

Rows 1 - 25

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# Massachusetts Recovery & Reinvestment Office

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Massachusetts Open Checkbook

Payroll & Pensions

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## Search for Pension Recipients

Hide Search Criteria

Search By

Enter ONE or more search terms to refine results.

Calendar Year: 2011 Recipient Name (any part of the name): Last Job Title (any part of the title):

Pension System: Last Department Worked: GO Clear All

Pension Recipients Matching Search Criteria

Listed below are details regarding pension recipients including their last job title and last department, along with their pension amount. *Data as of: 11/05/2011*

Data filtered by Calendar Year

Recipient Name	Last Job Title	Last Department Worked	Retirement Date	Monthly Amount	Annual Amount
ALPOEL, BARBARA JEAN		EASTON PUBLIC SCHOOLS	6/30/1997	\$2,843	\$34,110
ALPOEL, HERBERT A		STOUGHTON PUBLIC SCHOOLS	6/30/1994	\$3,074	\$36,885
ALTO, MARGARET A		GARDNER PUBLIC SCHOOLS	10/22/2008	\$4,424	\$53,083
ARAJ, NANCY C		INSURANCE COMMISSIONER-EOCA	8/6/1985	\$972	\$11,666
AARON, CYNTHIA S	REHABILITATION COUNSELOR (C)	COMMISSION FOR THE BLIND	10/1/2003	\$966	\$11,587
AARON, LOLA M		MASS REHABILITATION COMM.	7/31/1998	\$1,249	\$14,994
AARONIAN, ALICE M		EMPLOYMENT & TRAINING	8/27/1991	\$1,561	\$18,738
AARONSON, EVELYN F		FRAMINGHAM PUBLIC SCHOOLS	6/30/1996	\$2,835	\$34,017
AARONSON, LAWRENCE		CAMBRIDGE PUBLIC SCHOOLS	7/1/2007	\$5,159	\$61,911
AARONSON, MARILYN	SOCIAL WORK TECHNICIAN (A/B)	SOCIAL SERVICES	3/1/2002	\$1,483	\$17,800
AARONSON, ROBERTA H		UNIV. OF MASS/DARTMOUTH CAMPUS	6/15/2002	\$3,071	\$36,846
AASE, WERNER N		ADAMS-CHESHIRE REGIONAL SCHOOLS	7/18/2002	\$1,970	\$23,642
ABAIR, CONSTANCE M	MENTAL RETARDATION WORKER II	DMR REGION 1	1/10/2004	\$2,190	\$26,274
ABAIR, KENNETH E		TANTASQUA REGIONAL HIGH SCHOOL	2/1/2004	\$4,633	\$55,600
ABAR, SYLVIA H		CHICOPEE PUBLIC SCHOOLS	7/1/2007	\$5,411	\$64,930
ABARE, DONALD J	DIRECTOR	QUINSIGAMOND COMMUNITY COLLEGE	9/28/2001	\$2,501	\$30,017
ABARE, MARILYN L		NARRAGANSETT REGIONAL SCHOOL DISTRICT	6/30/1997	\$3,331	\$39,977
ABARE, PAUL		MALDEN PUBLIC SCHOOLS	7/1/2009	\$6,793	\$81,517
ABARNO, FRANK E		HATFIELD PUBLIC SCHOOLS	7/1/2003	\$4,575	\$54,898
ABARNO, SUSAN M		UNIVERSITY OF MASS/AMHERST	11/6/2007	\$864	\$10,367
ABASCIANO, MARY A	SHERIFF WORCESTER CLERICAL G9	WORC. CITY, SHERIFF'S DEPARTMENT	1/28/2010	\$1,664	\$19,967
ABATE, LUCILLE A	EDP ENTRY OPERATOR II	DEPT. OF REVENUE/HRB	11/30/2002	\$1,299	\$15,590
ABATE, RONALD A		EAST BRIDGEWATER PUBLIC SCHOOLS	7/1/2008	\$5,204	\$62,443
ABBANAT, GEORGEANN F		BANK COMMISSIONER/EOCA	7/1/1992	\$1,675	\$20,097
ABBATE SR, CHARLES F		PALMER PUBLIC SCHOOLS	7/1/2003	\$3,861	\$46,332

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## Issues in Development

- What does Transparency mean
- Do we understand how websites work
  - Design
  - Usability
  - Maintenance
- How do you transform data into information
  - Should you
  - Interpretation
  - Context
  - Telling a story



## Issues in Transparency

- Release of confidential information
- Interaction with the press
- Cost
- What you find out
- Salary information - special pitfalls
- Pensions – privacy
- Political issues
  - Legislature
  - Information during elections



## Transparency - Not Just a Website

Massachusetts Recovery - Windows Internet Explorer provided by Administration and Finance

http://www.mass.gov/?pageID=stimhomepage&L=1&L0=Home&cid=Fatim

Massachusetts Recovery

Mass Gov | State Agencies | State Online Services

Massachusetts Recovery

Home | Contact Us | See the Impact | Follow the Dollars | Track the Jobs | View the Vendors | Resources

**Governor Deval Patrick**

**Jeffrey A. Simon, Director of MA Recovery & Reinvestment Office**

**FIND A JOB**

**FIND A CONTRACT**

Sign up for our **RECOVERY E-UPDATE**

**REPORT FRAUD, WASTE & ABUSE**

**VIEW RECOVERY AWARD MAP**

**FEATURED JOBS**

- Residential Support Specialist
- Educational Specialist
- Director of Institutional Research - Holyoke Community College
- Verticle Construction Supervisor
- Senior Lead Quality Assurance Analyst

**FEATURED CONTRACT**

- Solar Domestic Hot Water System Equipment and Installation

**your Recovery Dollars at Work**



**Giving Fall River youth opportunity and hope**  
For teens raised in poverty, it is difficult to find opportunity – or hope. YouthBuild, a national job training youth development program, aims to address that. [READ MORE](#)

**WHAT'S NEW?**

[Citizen's Update: September 30, 2011](#)

[Completed ARRA Projects in Massachusetts](#)

**MassRRO Improves Usability of Website**

**Seek look, improved navigation, better organization enhances usability for customers of our website**  
Coming next week - a new, contemporary redesign of this widely-used website. The redesigned website promises to improve the customer experience when interacting with Massachusetts' government online.

- Each page presents a cleaner, more stream-lined look, making pages more readable and easier to scan.
- New navigation displays information more effectively so that you can find what you need more quickly and easily.
- Information is better organized with new categories, requiring fewer clicks and

Agencies throughout the Commonwealth continually strive to improve the online experience of Mass.Gov customers. The new site is a significant advancement designed to meet the expectations of customers for a quality online experience.

**the Recovery Act at a Glance\***

The following chart gives an overview of the big picture impact of Recovery Act dollars flowing

**Search**

Recovery Search

Facebook | Twitter | YouTube

Email Us

Read our Blog

Sign up for E-Updates

**Faces of Economic Recovery**

"I love these kids."  
Flossie Parker  
Foster grandmother

**SEE THE STORY**

**News & Updates**

- Stimulus helps fund Fitchburg Commuter Rail Line
- Groundbreaking of stimulus-funded Kingston wind turbine program
- Groundbreaking of stim-funded Codman Health Center and Academy expansion
- MBTA, Chrysler partner to test Hybrid Electric Vehicles in ARRA-funded project
- Gov celebrates stim-funded energy efficient renovations at UTEC
- WAMC: MassRRO Director tours Berkshires stimulus projects

More...

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# Massachusetts Recovery & Reinvestment Office



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